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BUILD IT

Corporate Finance in a Day

Presented by: Daniel Feiman, MBA, CMC[®], Visiting Professor

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Agenda

- Debt vs. Equity funding
- Basic Financial Analysis
- Legal Entities
- SBA Loan Programs
- Seven "Cs" of Credit
- 2X4 story
- Finance Success/Failure Stories

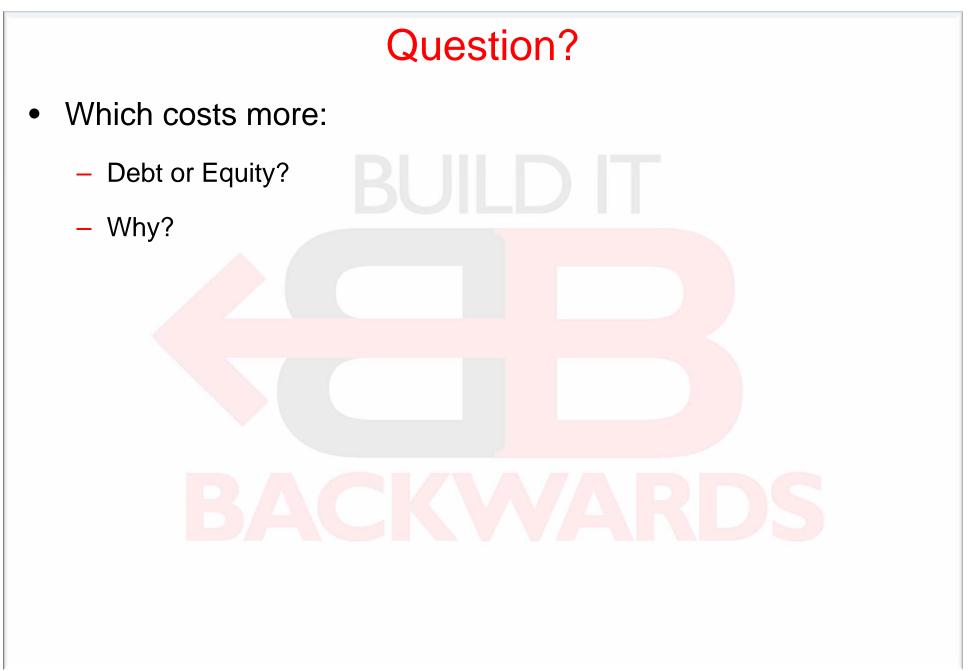
Debt vs. Equity funding

- Debt is borrowed money
 - Must be repaid
 - Carries a cost (interest)
 - Interest is tax deductible
- 3 types of debt capital
 - Loans

 - Term
 - □ Secured
 - Unsecured
 - Bonds
 - Debentures (unsecured)
 - Secured (collateralized)
 - □ Annuity
 - Zero coupon
 - Leases
 - Operating
 - □ Capital (Finance)

Equity capital

- Ownership
 - Not repaid
 - Cash cost is dividends
 - Dividends are after tax
- Stock
 - Preferred stock
 - Common stock
 - Capital stock
 - Treasury stock



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Basic Financial Analysis

- Assessment of the firm's past, present and future financial conditions
- Done to find firm's financial strengths and weaknesses
- Primary Tools:
 - Financial Statements
 - Comparison of financial ratios to past, industry, sector and all firms

 Net Present Value 	(NPV)			
 Internal Rate of Return 	(IRR)			
 Modified Internal Rate of Return 	(MIRR)			
Profitability Index	(PI)			
Economic Value Added	(EVA)			
Residual Income	(RI)			
 Net Operating Profit After Tax 	(NO <mark>PAT</mark>)			
Return on Equity	(ROE)			
Return On Assets	(ROA)			
Return On Investment	(ROI)			

Basic Financial Analysis

- Break even
- Variance analysis
- Growth rates
 - Internal Growth Rate (IGR)
 - Sustainable Growth Rate (SGR)
- Ratios
 - Liquidity-the ability of the firm to pay your short-term obligations on time
 - Turnover-related to working capital, the operating & cash cycles
 - Profitability-how profitable are you compared to goals
 - Leverage-Long-term debt to equity financing the firm
 - Market-value as established by the market

Liquidity ratios

- Current
- Quick
- Cash
- Working capital turnover
- Inventory to working capital
- Current debt to inventory
- Current debt to equity

Turnover ratios

- Accounts receivable turnover
- Average collection period
- Accounts payable turnover
- Inventory turnover
- Days sales in inventory
- Net working capital turnover
- Net worth turnover
- Fixed assets turnover
- Total asset turnover
- Capital intensity ratio

Profitability ratios

- Gross profit =
- Operating profit margin =
- Net profit margin =
- Return on total assets =
- Return on equity =
- Return on working capital
- % Operating return on net worth
- % Operating return on total assets

Leverage ratios

- Total Debt Ratio
- Leverage ratio
- Debt to Equity
- Equity Multiplier
- Long-term debt to net worth
- Fixed assets to equity
- Equity multiplier
- Long-term debt to working capital

Market ratios

- Earnings per share (EPS) =
- Price to earnings (PE)
- Dividend Yield
- Market to Book

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Variance analysis

Variance analysis report															
	This period		This period Difference		erence	Cumulative		Cum diff			What is to be				
Item	Budget	Actual	\$	%	Units	Budget	Actual	\$	%	Units	Cause	done	By whom	By when	Metric
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Legal Entities

- Sole proprietorship
- Partnership
 - General
 - Limited
- Corporation
 - "S"
 - "C"
- Limited Liability Company (LLC)
- Limited Liability Partnership (LLP)



Seven "Cs" of Credit, etc.

- 1. Cash flow
- 2. Credit
- 3. Collateral
- 4. Capacity
- 5. Character
- 6. Common sense
- 7. Compassion



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Finance Success/Failure Stories

Successes

- Law firm
 - RLOC
 - Term
- Precision machine shop
 - Cash flow
 - Cell
- Insurance broker
 - Financial modeling

Failures

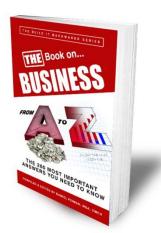
- Tea distributor
 - Selling yourself broke
- Television station
 - No plan
- Online insurance
 - No cash flow



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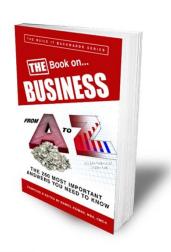
Office: **310.540.6717** Cell: **818.522.2892** Consulting & Training in: *Strategy * Finance * Process* <u>dsfeiman@BuildItBackwards.com</u> <u>www.BuildItBackwards.com</u> <u>http://www.linkedin.com/in/danielfeimanbuilditbackwards</u> *"Like" me at:*

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Daniel Feiman, MBA, CMC[©], Visiting Professor

Consultant, Trainer, Author, Publisher, Reviewer

Daniel Feiman, MBA, CMC[®], Visiting Professor is the Founder & Managing Director of *Build It Backwards*, a consulting & training firm based in Redondo Beach, CA. He turns Roadblocks into Roadmaps^(SM) by teaching companies how to Assess, Achieve & Accelerate exceptional success; with measureable results in 90 days. His core competencies include: *Strategy; Finance & Process.* Mr. Feiman is an internationally recognized seminar facilitator; working with firms such as Apple, ADNOC (United Arab Emirates), ARAMCO (Saudi Arabia), California Institute of International Business & Economics, Credit Suisse, Hilton Hotels International, Institute for Supply Management (ISM), Mattel, PEMEX (México), Promigas (Colombia) Reliance (India), TRW, University of Manchester (UK), & others.

He is adjunct faculty at the University of California, Los Angeles (UCLA) Extension Department (since 1990) has taught at the University of Manchester (UK) & is the Visiting Professor at the Business School of the University of Huddersfield (UK).

He has consulted with firms in many industries including, manufacturing, distribution, financial services, oil & gas, education, healthcare, consumer products, legal, & hospitality. His diverse knowledge-base & world-wide contacts is leveraged to assist his clients in gaining advantages not available through other resources. (Please see www.BuildltBackwards.com for case studies and testimonials).

Mr. Feiman is a reviewer for the New York Journal of books (<u>http://www.nyjournalofbooks.com/</u>).

Build It Backwards Publishing (www.BuildItBackwards.com/Publishing) publishes business books with recognized expert authors targeting those who have decided to learn what they really need to know in the simplest straight forward way; without jargon. Mr. Feiman is the author of numerous articles and whitepapers, is a contributing author to several books as well as co-author of others. The next book in the series, (*THE Book on...Business from A to Z: the 260 Most Important Answers You Need to Know*) will be published this fall. He has been interviewed by television, radio & print resources.

Mr. Feiman has over 18 years' experience in all facets of both the traditional & nontraditional commercial finance industry. These include lending, marketing, leasing, management and problem loan workouts.