<table>
<thead>
<tr>
<th>Case study No</th>
<th>Removing Visual Barriers</th>
<th>Standardisation</th>
<th>The SS program</th>
<th>Production Control</th>
<th>Production Leveling</th>
<th>In-Station-Quality</th>
<th>Prototyping and Sampling</th>
<th>Visual Signs</th>
<th>Work Facilities</th>
<th>Improperational VM</th>
<th>Performance Management through Visual Management</th>
<th>Distributing System Wide Information through VM</th>
<th>Mistake Proofing Systems</th>
<th>On-Site Protocols</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Site layout organization</td>
<td>- Marked pathways</td>
<td>- Color coded helmets, material &amp; workstations - ID cards &amp; name tags - Material grouping - Site stock area IDs - Site maps - Area responsible personnel photos/contact</td>
<td>SS exists</td>
<td>Visual control in cement bags and bricks</td>
<td>- Company policies visually presented</td>
<td>Visual work instructions</td>
<td>On-site construction on quality control and assurance</td>
<td>- Productivity metrics - Quality metrics - Safety metrics</td>
<td>Visual information on the project environment for the workforce</td>
<td>- Color coded worker group and project performance boards</td>
<td></td>
<td>On-Site Preparation</td>
<td></td>
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<tr>
<td>2</td>
<td>Site layout organization</td>
<td>- Marked pathways</td>
<td>- Color coded helmets, material &amp; workstations - ID cards &amp; name tags - Material grouping - Site stock area IDs - Location IDs - Site maps</td>
<td>SS exists</td>
<td>Visual control in cement bags and bricks</td>
<td>Prototypes of certain piping systems</td>
<td>- Slogans - Warnings - Visual ID of safety equipment on site - Process charts - Color coded work aids - Visual work instructions</td>
<td>On-site construction on quality control and assurance</td>
<td>- Color coded worker group and project performance boards</td>
<td></td>
<td></td>
<td>- Electrical fixtures fitted on bricks before bricklaying</td>
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<tr>
<td>3</td>
<td>Site layout organization</td>
<td>- Marked pathways</td>
<td>- Color coded helmets, material &amp; workstations - ID cards &amp; name tags - Material grouping - Site stock area IDs - Location IDs - Site maps</td>
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<tr>
<td>4</td>
<td>Site layout organization</td>
<td>- Marked pathways</td>
<td>- Color coded helmets, material, tools &amp; workstation - ID cards &amp; name tags - Material grouping - Site stock area IDs - Location IDs - Site maps - Area responsible personnel photos/contact</td>
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<td>Calendar summarizing important project events in the near future</td>
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<td>5</td>
<td>Site layout organization</td>
<td>- Marked pathways</td>
<td>- Color coded helmets, material, tools &amp; workstation - ID cards &amp; name tags - Material grouping - Site stock area IDs - Location IDs - Site maps</td>
<td>Concrete production Leveling by using simple, colored beads</td>
<td>Prototypes of certain piping systems</td>
<td></td>
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| 6 | Site layout organization - Using chain-link fences | - Marked pathways  
- Color coded helmets, material, tools & work station  
- ID cards & name tags  
- Material grouping  
- Site stock area IDs  
- Location IDs  
- Site maps  
- Area responsible personnel photos/contact | SS exist s | - Hand tools control boards  
- Card based (kanban) production control system for various materials  
- A heijunka board for on-site concrete production  
- Andon board system | - Sampling for safety gears, personnel & material location matching  
- Prototypes of certain piping systems  
- Safety signs, worker emotions' boards, slogans, best practice, information on the production system  
- Process charts  
- Visual work instructions  
- Color coded magnetic project drawings  
- Various visual aids  
- On-site construction on quality control and assurance  
- Productivity metrics  
- Safety metrics  
- Quality metrics  
- Financial metrics  
- Visual workers' mood board | Visual information on the project environment for the workforce | - Simple mistake proofing for the installation of sinks | - Electrical fixtures are fitted on bricks before bricklaying  
- Electrical and mechanical (piping, fixtures) prefabrication with visual information |
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- ID cards & name tags  
- Material grouping  
- Site stock area IDs  
- Location IDs  
- Site maps  
- Area responsible personnel photos/contact | SS exist s | - Hand tools control boards  
- Scaffolding control  
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- Andon board system | - Sampling for safety gears, personnel & material location matching  
- Prototypes of certain piping systems  
- Safety information, slogans, desired practices, reminders by using the company mascot  
- Process charts  
- Visual work instructions  
- Color coded magnetic project drawings  
- Various visual aids | On-site construction on quality control and assurance  
- Productivity metrics  
- Safety metrics  
- Quality metrics  
- Financial metrics | Visual information on the project environment for the workforce | Simple mistake proofing for the installation of sinks | - Electrical fixtures are fitted on bricks before bricklaying  
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- ID cards & name tags  
- Material grouping  
- Site stock area IDs  
- Location IDs  
- Site maps  
- Area responsible personnel photos/contact | A simple station quality system by using colored cards  
- Safety information  
- Slogans  
- Desired practices  
- Reminders  
- Visual work instructions | - On-site construction on quality control and assurance  
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