<table>
<thead>
<tr>
<th>Case study No</th>
<th>Removing Visual Barriers</th>
<th>Standardization</th>
<th>Production Control</th>
<th>Production Leveling</th>
<th>In-Station-Quality</th>
<th>Prototyping and Sampling</th>
<th>Visual Signs</th>
<th>Work Facilities</th>
<th>Improvisational VM</th>
<th>Performance Management through Visual Management</th>
<th>Distributed System Wide Information through VM</th>
<th>Mistake Proofing Systems</th>
<th>On-Site Preparation</th>
</tr>
</thead>
</table>
| 1             | - Site layout organization - Using chain-link fences | - Marked pathways  
- Color coded helmets, material & workstations  
- ID cards & name tags  
- Material grouping  
- Site stock area IDs  
- Site maps  
- Area responsible personnel photos/contact | SS exist | Visual control in cement bags and bricks | - Company policies visually presented | Visual work instructions | On-site constructi on quality control and assurance | - Productivity metrics  
- Quality metrics  
- Safety metrics | Visual information on the project environment for the workforce | - Electrical fixtures fitted on bricks before bricklaying |
| 2             | - Site layout organization - Using chain-link fences | - Color coded helmets, material & workstations  
- ID cards & name tags  
- Material grouping  
- Site stock area IDs  
- Location IDs  
- Site maps | SS exist | Visual control in cement bags and bricks | Prototypes of certain piping systems | - Slogans  
- Warnings  
- Visual ID of safety equipment on site | - Process charts  
- Color coded work aids  
- Visual work instructions | On-site constructi on quality control and assurance | - Color coded worker group and project performance boards | Visual information on the project environment for the workforce | Simple mistake proofing device for pipe fitting | - Electrical fixtures fitted on bricks before bricklaying |
| 3             | - Site layout organization - Using chain-link fences | - Marked pathways  
- Color coded helmets, material & workstation  
- ID cards & name tags  
- Material grouping  
- Site stock area IDs  
- Location IDs  
- Site maps  
- Area responsible personnel photos/contact | SS exist | Visual control in cement bags and bricks | Prototypes of certain piping systems | - Slogans  
- Slogans  
- Company policies | On-site constructi on quality control and assurance | - Supplier performance boards  
- Overall construction progress boards  
- Quality metrics  
- Safety metrics | |
| 4             | - Site layout organization - Using chain-link fences | - Marked pathways  
- Color coded helmets, material, tools & workstation  
- ID cards & name tags  
- Material grouping  
- Site stock area IDs  
- Location IDs  
- Site maps  
- Area responsible personnel photos/contact | SS exist | Visual control in cement bags and bricks | Prototypes of certain piping systems | - Slogans  
- Slogans  
- Company policies  
- Best practices | On-site constructi on quality control and assurance | - Color coded worker group and project performance boards | Visual information on the project environment for the workforce | Calendar summarizing important project events in the near future |
| 5             | - Site layout organization - Using chain-link fences | - Marked pathways  
- Color coded helmets, material, tools & workstation  
- ID cards & name tags  
- Material grouping  
- Site stock area IDs  
- Location IDs  
- Site maps | SS exist | Visual control in cement bags and bricks | Prototypes of certain piping systems | - Safety information  
- Desired practices reminders by using the company mascot | - Process charts  
- Visual work instructions  
- Color coded magnetic board summarizing the important dates of the project planning | On-site constructi on quality control and assurance | | |
<table>
<thead>
<tr>
<th>Site layout organization</th>
<th>Using chain-link fences</th>
<th>Using glass where appropriate</th>
<th>SS exists</th>
</tr>
</thead>
<tbody>
<tr>
<td>- Marked pathways</td>
<td>- Color coded helmets, material, tools &amp; workstation</td>
<td>- ID cards &amp; name tags</td>
<td>- Material grouping</td>
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<tr>
<td>- Material grouping</td>
<td>- Site stock area IDs</td>
<td>- Location IDs</td>
<td>- Site maps</td>
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<td>- Area responsible personnel photos/contact</td>
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<tr>
<td>SS exists</td>
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<tr>
<td>- Chain based (kanban) production control system for various materials</td>
<td>- Card based for on-site concrete production</td>
<td>Andon board system</td>
<td>- Safety signs, worker emotions’ boards, slogs, best practice, information on the production system</td>
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<tr>
<td>- Process charts</td>
<td>- Visual work instructions</td>
<td>- Color coded magnetic project drawings</td>
<td>- Various visual aids</td>
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<tr>
<td>- Productivity metrics</td>
<td>- Safety metrics</td>
<td>- Quality metrics</td>
<td>- Financial metrics</td>
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<tr>
<td>- Simple station quality system by using colored cards</td>
<td>Safety information - Slogans - Desired practices - Reminders</td>
<td>Visual work instructions</td>
<td>On-site construction quality control and assurance</td>
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